

## Welcome & Introductions

Ken Frazier, Chairman and Chief Executive Officer

## Financial & Value Creation Overview

Rob Davis, Chief Financial Officer and Head of Global Services

## Commercial Growth Drivers: KEYTRUDA & Beyond

Frank Clyburn, Chief Commercial Officer

## Animal Health Innovation

Rick DeLuca, President, Merck Animal Health

## Merck R&D Strategy Overview

Dr. Roger M. Perlmutter, President, Merck Research Laboratories

## Pipeline Opportunities

Dr. Roy Baynes, Head of Clinical Development and Chief Medical Officer, and Mike Nally, Chief Marketing Officer

## Future of Merck R&D: Panel Discussion

Merck Research Laboratories Leadership: Dr. Dean Li, Dr. Fiona Marshall and Dr. Daria Hazuda

## Q&A / Closing Remarks

All

## Lunch Break

All

## Breakout Sessions

Pipeline Deep Dive

Next Generation Discovery

International Opportunity & China



# FORWARD-LOOKING STATEMENT OF MERCK & Co., Inc., Kenilworth, N.J., USA

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